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1 April 1960

MEMORANDUM FOR: Special Assistant, DDI

SUBJECT: Comments on "Research and National Security Policy"

This is a first class paper dealing with an extremely important and complicated subject. I do not feel competent to discuss either the validity of any of the recommendations or even much of the discussion. However, I do feel strongly about one aspect of the research picture which, although dealt with to some extent in this paper, is not in my view given sufficient attention. Specifically, I have been concerned for the last year or two about the amount of government-financed research undertaken by foundations and universities all purporting to deal with various aspects of national security policy. Who coordinates this kind of program? How much money is thrown down the drain by having the Stanford Research Institute, CENIS, Rand, and odds and ends of other institutions play around with the same problem? To what extent do the various military services, for example, maintain large stables of outside researchers engaged on the kind of problems that could be done just as well (or perhaps are already being done) within, for example, ORR or other components of the community? How many professors are waxing rick peddling the same papers and same ideas to various government agencies?

2. Chapter , on pages 34 and following of the report gets into some of these problems but to my mind is much too charitable in its discussion of it. My own view is that the situation, if fully investigated, would approach a national scandal.

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